

## Key Components of a Sustainable Community

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POLITICAL	<b>GOVERNANCE</b> Well run – with effective & inclusive participation, representation & leadership	Regional and local government
		Government agencies: housing, regeneration, business support, etc
		Regeneration initiatives and programmes: employment, housing, community, SMEs, etc.
		Vision & ambition
	<b>EQUITY</b> Fair for everyone – including those in other communities, now and in the future	Inspiring & effective leaders
		Inclusive & integrated partnerships
		Citizen empowerment & involvement
		Sustainable development
ECONOMIC	<b>ECONOMY</b> Thriving – with a flourishing & diverse local economy	Community cohesion
		Mainstream delivery & floor targets
		Diversity, equalities impact assessment
		Strong business community with links to the wider economy
		Inter-competitiveness (villages, towns, cities, regions)
		Inward Investment – public, private
		Fiscal incentives, taxation, fees, subsidies, grants
SOCIAL	<b>SOCIAL &amp; CULTURAL</b> Active, inclusive & safe – fair, tolerant and cohesive with a strong local culture and other shared community services	Quality business support and creation
		High quality skills training provision
		Wide range of jobs and access to them for excluded
		Research and technical development
	<b>SERVICES</b> Well served – with public, private, community & voluntary services	Diverse, cohesive & tolerant
		Active community and voluntary organisations
		Building social networks – clubs and societies
		Children & young people valued & with inter-generational connections
ENVIRONMENTAL, TECHNICAL	<b>TRANSPORT &amp; CONNECTIVITY</b> Good transport services & communication linking people to jobs, schools, health & other services	Sporting, cultural & social facilities
		Health & social services
		Education & training
		Police, fire, utilities
		Community development and voluntary sector support
	<b>HOUSING &amp; THE BUILT ENVIRONMENT</b> A quality built and natural environment	Good, accessible public transport
		Extensive telecommunications & internet access
		Balance between motor vehicles and other transport
		Good connections from neighbourhood to city region
		Excellent communications with / between stakeholders
		High quality design and planning
		Development control
		Construction & maintenance excellence
		Land and property ownership, compulsory purchase
		Rights of way / access
Historic buildings & landscape		
<b>ENVIRONMENT</b> Providing places for people to live in an environmentally friendly way	Clean, safe, attractive streets, parks and public spaces	
	Access to nature & green space including allotments	
	Land use and settlement patterns	
	Low levels of pollution to air, water or land + remediation measures	
	Enhanced biodiversity	
	Low levels of fossil fuel use	
	Waste minimisation, facilities & encouragement to reduce, reuse, recycle	
	Renewable and alternative energy	

Grading: A\* – Major specialism for the HEI with a significant level of activity, A – Considerable activity, B – Not a major area but some 'high spots' of relevant activity, C – No specific

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	A	A		A	A*	A*	B	A	A*	B	A	B	
A	A	A		A	A	A*	B	B	A*	A	A	A*	
A	B	A		B	A	A*	A		A*	A*	A	A*	A
	B	A			C	A*	A		A*	B	A*	A*	A
	B	A		A*	A*	A*	A	A	A*	B	A*	A	B
A	A	A		A*	C	A*	A*	A	A*	B	A*	A*	A
A	A*	A		A*	C	A*	A		A*	A	A*	A	A*
A	A	B		B	A*	A*	A		A*	B	A*	A*	B
B	A*	A		A*		A*	A		A*	A	A*	A	A
	C			A*		A*	A		A*		A	A	
A	A*			A*		A*	A		A*	B	A*	A	A
B	B	A	A	A	A*	A*	B		A*	A	A*	A	
	B	B			A	A	C		A*	B	B	B	
	B	C			B	A	A		A*	A	B	B	
A	C	B				A*			A*	A	B	A	A*
A	A		B	A	A*	A*		C	A*	A*	B	A*	A
A	A*	A*		A*	A*	B		C	A*	B	A*	A*	A
B	A*	B			A	B	B		A*	A	C	A	B
A	A		A	A*	A	A*	B		A*	B	B	A*	
A	A*		C	A*	B	B	B		A*	B	A*	A	A
B	A*	B	B	A*	B	B	A*		A*	A*	A*	A	A*
A	A*		A	A*	C	B	A*		A*	B	B	B	A
A	A*		B	A*		B	A*		A*	A*	A	B	A*
A	A		A	A*	B	B	B		A*	A*		B	A*
A	A*	A*		A*		B	B	B	A*	A	A*	A	A*
A	A*	A*	A	A*	C	B	A*	A	A*	A*	A*	A*	A*
B	A						B		A*	B			
B	A*	B		A*		B	A		A*	A*	A	B	A
B	C			B	B	B			A*	C		B	
B	C			A					A*	A	A	B	
B	C								A*	C		B	
B	C			A	C	B			A*			B	
A	A	B			A	A			A*	A		A*	
A	A	A				A*			A*	A*		A*	
A	A	A				C			A*	C		A*	
A	A						B		A*	C		A*	
A	A								A*	B		A*	
A	A						C		A*	C		B	
A	A	A			B				A*	B		A*	
A	A			B			C		A*	B		A	
A	A					B	A		A*	C	C	B	
A	A	A			A	A	C		A*	B		A	
A	A					A*	C		A*	B	B	A	
	A			B		B	A		A*	C	B	A	
	A						C		A*	B	C	A	
A	A*				A	A*	C		A*	B	B	A	
A	A*						C		A*	B	B	A	

activity but strengths in related areas, Blank – no relevant or related activity

## Expertise in Profession-Specific and Generic Skills

	Topic	University of Bolton	University of Central Lancashire	University of Chester	Cumbria Institute of the Arts	Edge Hill	Lancaster University	University of Liverpool	Liverpool Hope University	Liverpool John Moores University	The University of Manchester	Manchester Metropolitan University	The Open University in the North West	The University of Salford	St Martin's College
REGENERATION PROCESSES	Strategic planning	B	B	A	C		B	A			A*	A	B	A*	B
	SEA		A	A				A	C		A*	A		B	
	EIA		A	B				A	B		A*	A		B	
	Urban LCA		B	A				B			A*	B		C	
	Local planning	B	B	A		B	C	A		B	A*	B		A	
	Re / development planning	B	B	A			C	A	A		A*	B		A*	
	Economic development	B	B	A	C	B	A	A	A	C	A*	B	B	A*	B
	Urban design and architecture	B	B	B			C	A	C		A*	A*	C	A	
	Civil engineering design	B	B	C				A			A*	C		A	
	Property development	B	A*	B				B	A		A*	C		A*	
	Construction	B	A	C				C	B		A*	C		A*	
	Facilities management	B	A*	C				C	C		A*			A*	
	Environmental management	B	A*	A		B	A*	B	A		A*	A	B	A*	
	Communication	B	B	A			A*	B			A*	B	A	A*	B
Community development	B	A*	A	C	A	C	A	A*		A*	A*	A*	A	A*	
LEGAL CONTEXT	Planning and development control	B	A	A				A	C		A*	B		A	
	Land and property ownership	B	A	C				A		C	A*	B	C	B	
	Compulsory purchase	B	A	C				A	C	C	A*	B	C	B	
	Rights of way/access	B	A	C				B	C	C	A*	C	C	B	
	Pollution control	B	A	B			A*	C			A*	C	A	B	
	Access/accessibility/equality	B	A*	C		A*	B	B			A*	C	A	A*	
	Historic buildings and landscape protection	B	A	A			B	B	C		A*			A	
	Environmental health	B	A*	C			A	B			A*	B	B	A*	
	Building regulations	B	A	C				B	C		B			A	
GENERIC SKILLS	Inclusive visioning	B	B	A	C		B	B	A		A*	B	A*	A*	B
	Project management	B	A*	A	C	A	A	A	A*		A*	B	A	A*	B
	Leadership	B	B	A	C	A*	A*	A	A*	A	A*	B	A	A	B
	Financial management and appraisal	B	A	A			A	A	A*	B	A*	A	A	A	B
	Conflict resolution	B	B	A		A	C	B	A	B	A*	B	C	B	B
	Communication (including listening and solutions)	B	A	A	C		C	A	A	A	A*	A	A	A	
	Making it happen within constraints	B	A	A				B	A	A	A*	C	C	A*	A
	Customer awareness	B	A	A			C	B	A	A	A*	B	A	A*	
	Securing feedback	B	A*	A		A	C	B	A	A	A*		B	A*	B
	Team and partnership working	B	A*	A	C	A*	B	A	A	A	A*	B	A	A*	B
	Process and change management	B	A*	A			B	A	A	A*	A*	B	A	A*	A
	Stakeholder management	B	A*	A	C		B	A	A	A	A*	B	B	A	B
	Brokerage	B	A				B	B	A		A*	B	C	B	
	Community engagement	A	A*	A	C	A*	B	A	A*		A*	A	A	A*	A*
	Analysis	B	A	A		A*	C	A	A	B	A*	B	B	A*	A
Evaluation and decision making	B	A	A		A*	A	A	A	B	A*	B	A	A*	A	